

# **EXHIBIT A**



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In the Matter of:

NWAUZOR et. al

vs

GEO GROUP

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JEFFREY MUNSON

*December 12, 2019*

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**NWAUZOR et. al vs GEO GROUP**  
**Munson, Jeffrey - December 12, 2019**

UNITED STATES DISTRICT COURT  
WESTERN DISTRICT OF WASHINGTON

NWAUZOR et. al., )  
Plaintiff, )  
vs. ) No.  
THE GEO GROUP, ) 3:17-cv-05769-RJB  
Defendant. )

DEPOSITION OF JEFFREY MUNSON, PH.D.

December 12, 2019

Seattle, Washington

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## 5 EXHIBIT INDEX

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| 7 Exhibit No. 366  | Plaintiffs' Expert Witness Disclosure           | 7        |
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1 BE IT REMEMBERED that on Thursday,  
2 December 12, 2019, at 810 Third Avenue, Suite 500,  
3 Seattle, Washington, at 10:20 a.m., before APRIL COOK,  
4 CCR, appeared JEFFREY MUNSON, PH.D., the witness herein;  
5 WHEREUPON, the following proceedings  
6 were had, to wit:

<<<<<< >>>>>>

10 JEFFREY MUNSON, PH.D., having been first duly sworn  
11 by the Certified Court  
12 Reporter, testified as  
13 follows:

## EXAMINATION

BY MS. SCHEFFEY:

17 Q So my name is Adrienne Scheffey, and I'm here on behalf  
18 of the GEO Group today. I wanted to start with a few  
19 housekeeping items.

20 | Have you ever been deposed before?

21 A Yes.

22 Q Okay. So you probably already know this, but I always  
23 repeat it because I think it's the most important rule.  
24 She's taking down everything we say. If we both speak at  
25 the same time, she can't write down what we're saying.

1 **A -- and majored in psychology.**

2 Q Okay. Did you have -- did you obtain any other degrees  
3 after that?

4 **A Yes. I got a Ph.D. at the University of Washington,  
5 studying child clinical psychology.**

6 Q Okay. And what is child clinical psychology entail?

7 **A The program at the University of Washington is  
8 a research-oriented program. But given its clinical  
9 psychology, focus on children, the course of study was  
10 on general childhood psychopathology, treatment and  
11 assessment of family's and children's mental health  
12 issues, alongside of research training in order to  
13 conduct research in those fields.**

14 Q Okay. And when you say "research training," what does  
15 that mean?

16 **A That means statistics, research sort of experimental  
17 design and methodology and...**

18 Q Okay. And is part of that interviewing people and  
19 collecting the data or is it more assessing the data  
20 afterwards?

21 **A It would include both --**

22 Q Okay.

23 **A -- of those things.**

24 Q And so where do you currently work?

25 **A I work at the University of Washington.**

1 Q Okay. How long have you worked there?

2 A I started working there after I graduated in 1998 and  
3 was a research scientist. That was my role for a number  
4 of years and then moved to be a research professor. A  
5 similar role: Doing research. Studying autism primarily  
6 the project's I've been working on.

7 Q What do you do as a research professor?

8 A I am involved in, you know, the full array, from  
9 designing research studies, writing grants for those,  
10 the collection of data. My primary role, though, the --  
11 the portion of that that I spend most of my time on is  
12 managing the data infrastructure for lots of studies  
13 where I manage, you know, information that comes from,  
14 you know, clinical assessments, people interviewing  
15 families or children, interacting -- interacting with  
16 them, doing, you know, cognitive testing, those kinds of  
17 things, plus data generated through machines like eye  
18 trackers or EEG and other kinds of sensor-based data.  
19 And I manage that and analyze it to address the research  
20 questions we have.

21 Q And when you say you "manage" it, does that mean you  
22 organize it in a system or does that mean something else?

23 A No, that -- it means organizing it in a system. You  
24 know, building a database that, you know, can handle the  
25 different sources of data; allows people to integrate

1       **that; produce, you know, datasets that can be used, then,**  
2       **for analysis.**

3   Q    Okay. And in that role do you manipulate data?

4   A    **Yeah, it's implicit in much of what I've just said it --**

5   Q    Okay.

6   A    **-- involves. And by "manipulate," what I mean is, you**

7       **know, new values are calculated based on other values.**

8       **Manipulate also means just changing the -- the shape of**  
9       **data --**

10   Q    Uh-huh.

11   A    **-- to fit the best analytic tools that someone's using.**

12   Q    And do you also teach in that role?

13   A    **No. As a research faculty, I do no teaching, other than**  
14       **just with students who are working on some of our**  
15       **projects.**

16   Q    And what projects are you working on right now?

17   A    **I have a number of studies that I'm a part of.**

18       **I've recently started bringing to bear the -- sort of**  
19       **this data infrastructure that I've built to other**  
20       **individuals who don't study autism. My colleague studies**  
21       **serious mental illness and hallucinations, so we've got**  
22       **a project there. And then another person who studies**  
23       **pregnancy in primates and different pathogens and how it**  
24       **impacts the -- the pregnancy process.**

25   Q    Okay. And in those projects that you're currently

1 working on, are you collecting data or are you just  
2 managing data?

3 **A When you say "you," does that mean me as an individual?**

4 Q Yes.

5 **A I --**

6 Q You as an individual.

7 **A -- yes, I -- I am not collecting it myself. It gets**  
8 **entered in a variety of ways. People give me files that**  
9 **have been generated from a machine, let's say. I will**  
10 **build code to import that, process that.**

11 Other data is entered directly by participants,  
12 maybe on the -- on the web or on a piece of paper. Some  
13 of our staff would then enter that data into the system.  
14 I don't do that, though.

15 Q And when you receive data in your role, do you ever  
16 scrutinize it for outliers or do any other assessment to  
17 determine its validity or accuracy?

18 **A Yeah. That's, again, an -- an implicit part of this**  
19 **process, too, is to examine the data as it -- as**  
20 **I receive it. Then there's a whole host of -- of things,**  
21 **depending on the nature of the data, that I would want to**  
22 **do to ensure its, you know, validity and accuracy.**

23 Q What are those things you would wanna do? Let's use, for  
24 example, user-generated data or self-reported data that  
25 you would get for autism.

1 A You know, depending on the specific question -- let's say  
2 a question has a super common instrument -- they're quite  
3 simple, usually, with a number of options, so the  
4 multiple choice or cross off a number of items; simple  
5 things like ensuring each item was in the proper range of  
6 responses if they're numbered one through five, for  
7 example; looking for patterns of missing information in  
8 the midst of it. So in that context, those are two of  
9 the most common -- most common things I would need to do.

10 (Ms. Roe enters the room.)

11 Q (By Ms. Scheffey) And how would you identify if  
12 information is missing?

13 A It would result in a blank in the -- the resulting record  
14 in the database.

15 Q And how would you analyze if someone chose -- I think you  
16 said there were multiple-choice options -- if someone  
17 chose B and they meant to choose C?

18 A Well, I couldn't know the intent. If something was  
19 entered as a 2, I would have to treat that as a 2.

20 Q Okay.

21 A Because I am -- what I'm only seeing is a 2 entered into  
22 a -- a given field in the database in a given record in  
23 a given table type of thing.

24 Q So you do not conduct interviews to validate data.

25 MR. BERGER: Objection. Overbroad.

1                   But go ahead and answer.

2                   THE WITNESS: In the -- in the course  
3                   of our work, clinicians or staff who conduct interviews,  
4                   part of that process is an assessment of validity in an  
5                   ongoing way. If -- if someone would have a question  
6                   about a given response, they'd seek clarification just to  
7                   make sure that someone's writing down an answer properly.

8                   In the case of a -- a self-report questionnaire,  
9                   typically those are just treated as provided by the  
10                   participant.

11                  So, you know, you refer to two different things.  
12                  You've mentioned interview. I was referring to  
13                  a questionnaire. Those would be different contexts where  
14                  the questionnaire would be less likely to have  
15                  a back-and-forth interchange --

16   Q   And --

17   A   -- especially if someone mailed it or filled it online or  
18                  something.

19   Q   -- and just so I understand: It would be staff, not you  
20                  yourself, who would be --

21   A   Yes.

22   Q   -- collecting that?

23   A   I -- I -- I haven't been involved in the direct data  
24                  collection for many years, although I did do that early  
25                  on.

1 Q So then your main job is dealing with data you've been  
2 provided. Or assessing data you've been --

3 A Yeah.

4 Q -- provided.

5 A That's my main role in the -- the research I'm involved  
6 in currently.

7 Q Okay. So in terms of data analysis, do you have any  
8 specific qualifications? Certificates?

9 A No certificates other than graduate-level courses in  
10 a variety of statistical techniques. The -- the core  
11 sort of statistical coursework in my degree program, but  
12 I've taken additional courses as well, and we have  
13 different multivariate statistical techniques.

14 Q You mentioned numerous "statistical techniques."  
15 What are those techniques?

16 A They could be the -- the names of different statistical  
17 techniques can be clumped at different levels of  
18 generality.

19 So aiming for the level at which I think of, one  
20 is sort of linear mixed models, which is one statistical  
21 technique that allows you to analyze data that's  
22 collected across multiple levels. Repeated observations  
23 with an individual and then those observations across  
24 multiple individuals would create two different levels  
25 of data. So intermixed models, simple things of looking

1 for associations between things with correlations and  
2 multiple regression. We can get differences between  
3 samples with analysis of variance, and that gets more  
4 and more complicated as the questions get more refined,  
5 whether there's covariants included and things like  
6 that.

7 That covers the bulk of the -- the other class  
8 would be structural equation models, which primarily --  
9 primarily look at the degree of relationships among  
10 different variables.

11 Q And which one of those two techniques did you use for  
12 this case?

13 A **None.**

14 Q None?

15 A I have no -- I have made no statistical inferences in  
16 my work on this case.

17 And, to be clear, by "statistical inference,"  
18 I mean by that having a sample of data that's deemed  
19 representative of a broader population and then doing  
20 statistics, like I mentioned, in order to address  
21 specific questions about that data to make sort of  
22 generalizations to the broader population.

23 In this case I've just been working with the  
24 information I've received and the entirety of it.

25 Q When you say "the entirety of it," what do you mean?

1 A If I'm interested -- as -- as an analogy, if we were  
2 interested in children with autism, we might get a sample  
3 of 50 children and their families and do some things,  
4 draw some -- and draw some inferences. We would  
5 generalize that to the broader population of all children  
6 with autism, let's say, in the United States.

7 With this work that I've done on the GEO case,  
8 I received some information about detainees and, you  
9 know, their record of work and I've made calculations  
10 based on all of it, not just a subset of it. So there's  
11 no inference from a sample to a population.

12 Q So in this case you did not receive a sample that you  
13 then transferred to the population.

14 A I -- I received what I understand was all the records  
15 related to the detainees at a given facility for a given  
16 time period. And I'm unaware of whether there's more  
17 information or not.

18 Q Okay. Can you tell me about the last time you took  
19 a course or other sort of certificate program about data  
20 analysis?

21 A Oh, it would've been since grad school. So 1997,  
22 probably.

23 Q How did you become proficient in the data analysis  
24 responsibilities that are listed on your résumé? You may  
25 turn and look at that.

1 A How did I become proficient?

2 Q (Ms. Scheffey nods head affirmatively.)

3 A I, even as an undergrad, did some work with statistical  
4 software. Continued that in grad school. My research  
5 assistant, RA, positions were doing similar things, just  
6 managing data, doing data analysis. Over time as needs  
7 in our projects grew, I learned about databases. And,  
8 you know, largely self-taught and, you know, querying  
9 Google many times to try to figure out different things,  
10 but have built that -- the data infrastructure largely by  
11 myself using Microsoft SQL server and a variety of tools.  
12 But -- so it's a combination of self-taught and classroom  
13 work as a grad student.

14 Q Have data analysis standards or practices changed since  
15 1998?

16 A The tools certainly have changed. Statistical  
17 methodology is always changing as well. My work as an  
18 expert in legal arena has always been more on data --  
19 data management and, again, making calculations across  
20 large amounts of data, but not applying statistical  
21 methods to draw inferences from that data. It's more  
22 the mechanical portion of manipulating and managing large  
23 amounts of data, implementing assumptions about different  
24 damages claims that the case involves, and carrying those  
25 out.

1       **are wages. If it's work that's been purported to have**  
2       **been done but not paid, I guess that would count as**  
3       **unpaid wages. I don't -- I'm not using that in the**  
4       **technical, legal sense, but I have done calculations on**  
5       **a number of cases across claims -- various claims like**  
6       **that.**

7   **Q** Do you have a standard methodology for approaching claims  
8       for back wages or missed meal breaks?

9   **A** **No. I implement assumptions provided by the attorneys**  
10      **I'm working with relevant to the case at hand.**

11   **Q** When you say you implement assumptions provided by the  
12      attorneys, what do you mean by that?

13   **A** **That means that the application of the assumptions to**  
14      **the data by means of using -- you know, the -- the last**  
15      **several years I've used R, just -- just the capital**  
16      **letter R -- statistical environment to apply the**  
17      **assumption to the data. Because the assumption by itself**  
18      **doesn't yield -- it's -- it's unknown how many, let's**  
19      **say, missed rest breaks there would've been. But taking**  
20      **that assumption, applying it to the data I've received,**  
21      **I can come up with an -- an answer to how many rest**  
22      **breaks were missed. So that's what I mean when I say**  
23      **apply the assumptions.**

24   **Q** So if I'm understanding you correctly, an assumption is  
25      an unknown and the only thing that is known when you're

1           doing these -- this application is the data; is that  
2           correct?

3   A   I would -- well, the -- the assumption is known. What  
4           isn't known is whether the -- the Court or the trier of  
5           fact will agree with that assumption or not. But it's  
6           a -- it's a given. It's an assumption. And it's the --  
7           the technical implementation of the assumption on the  
8           data yields the result. So I -- I guess -- I don't know  
9           if that answers your question, but...

10   Q   So for a question about, like we have in this case,  
11           individuals who claim that they were not paid minimum  
12           wage for a certain number of hours, what is the  
13           assumption?

14   A   The assumptions that are present in my work to date was  
15           that the average shift length for a given -- for a given  
16           worker, working a given day, was 1.72 hours, which came  
17           from, you know, what I refer to as Exhibit 20. I believe  
18           that was from Ryan Kimble. And that was -- that was one  
19           assumption.

20           The other assumption was that in the data  
21           I looked at, each indication of -- well, now, I just  
22           used the -- these totals, the invoices that GEO  
23           submitted, I believe -- I -- I don't really their name,  
24           but the invoices that were month by month. And the --  
25           there was an assumption that each dollar represented in

1 A In the materials considered for this report, I had no  
2 information about what location an individual did work  
3 in, so no.

4 Q Did you look at any data showing how long a detainee  
5 worker's shift was?

6 A Only -- only Exhibit 20.

7 Q Okay. So I'm gonna go through, if you will turn these --  
8 and I apologize, these pages aren't numbered. But I  
9 wanted to go to your Exhibit B, which shows the cases  
10 you've previously worked on.

11 A (Witness indicates.)

12 | Q Appendix B, it looks like this.

13 A (Witness complies.)

14 Q Yeah. Or that one. It looks like they're both the same.

15 A Okay. Okay.

16 | Q We can go to the other list. That's fine. It's here.

17 A Oh, no, this is --

18 Q This is fine.

19 A Okay.

20 MR. BERGER: Okay.

21 MS. SCHEFFEY: You knew where it was.

22 MR. BERGER: I just --

23 MS. SCHEFFEY: I realized today that  
24 they didn't have page numbers, so I apologize.

25 MR. BERGER: That's okay.

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1 MR. BERGER: I'm just laughing because  
2 there was about 11 hours of cross-examination.

3 THE WITNESS: I do remember that.

4 MS. BRENNEKE: 11?

5 MR. BERGER: Yeah.

6 Q (By Ms. Scheffey) Did you apply a similar methodology to  
7 that case as this case?

8 A That case I had detailed information about each driver  
9 and -- and stuff, so the level of the detail -- the  
10 information for that is very different than what I've  
11 done thus far for -- in this GEO case.

12 Q So would it be fair to say your methodology there was  
13 different than here?

14 A They're certainly -- the -- the data was different,  
15 the -- the -- the claims were different, the -- but the  
16 overarching sort of role of taking the assumptions about  
17 violations, applying them to the data, that's the --  
18 that's the same in terms of my -- the nature of my  
19 opinions and conclusions.

20 Q Okay. What about Hill? What was that case about insofar  
21 as it involved your expert testimony?

22 A Very similar in that there were claims about breaks --  
23 you know, missed rest and meal breaks. Again, I'm not  
24 recalling the details of off-the-clock work or -- and/or  
25 unpaid overtime, but I would say very similar to Brinks.

1       **And essentially all the work that I've done is fulfilling**  
2       **that role of taking the -- the raw data to characterize**  
3       **the work and then applying assumptions about the**  
4       **violations to calculate damages.**

5   Q    Do you recall what your findings were in that case?

6   A    Some amount of damages that should the Court find the  
7       defendant violating, then those are the damages. I can  
8       say that many of the assumptions -- or it -- it's not  
9       uncommon that the assumptions I'm provided, should those  
10      be changed as a result of the, you know, litigation  
11      process and the Court find a different value, let's say  
12      of the percentage of missed meal breaks, that revised  
13      assumption could then be -- I could take that and then  
14      recalculate the things that I've done typically very  
15      easily.

16           So -- so the opinions I -- I offer kinda come with  
17       that -- that built-in flexibility because I have no  
18       opinion about the veracity of the assumption itself.

19   Q    And was your testimony challenged in Hill?

20   A    I don't recall.

21   Q    Okay. What about Bruner? What was that case about?

22   A    Similar issues. Again, it's an employment law,  
23       wage-an-hour things, missed breaks. Again, a subset of  
24       missed breaks, off-the-clock work, unpaid or mispaid  
25       overtime. I don't recall the details of which claims are

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calculations based on that single number. So the volume  
is, like, minuscule compared to, you know --

3 Q Okay.

4 A -- what's typical by getting, you know, the full set of  
5 employees' let's say daily work record or whatever.

6 Q Okay. And are there others in your field who would  
7 analyze the data you analyzed in this case in the same  
8 way?

9 | A I --

10 MR. BERGER: Object to form.

11 Go ahead and answer.

12 THE WITNESS: -- yeah, in my field  
13 I -- I would think the -- implementing the assumptions  
14 I'm provided could be -- could be carried out with  
15 different types of software, but it tends to be simply,  
16 at the end of the day, just arithmetic --

17 | Q (By Ms. Scheffey) When you say --

## 18 A -- and multiplication.

19 Q -- "arithmetic," what do you mean?

20 A I mean it's multiplication across -- of, let's say, the  
21 number of presumed unpaid hours for a week, that number  
22 of unpaid hours would've been calculated by adding the  
23 amount of missed rest time, let's say on Monday and then  
24 on Tuesday for that week. To get damages you'd take that  
25 sum, which arithmetic, multiply it by the relevant rate

1           **for that week for that employee -- and, again, what's the**  
2           **relevant rate would be provided as an assumption -- get**  
3           **a value there. Total damages would be summing across all**  
4           **of those weeks for all of those employees.**

5           So it -- so I say arithmetic just because the  
6           mathematical operation is -- is straightforward and  
7           simple. Anyone implementing these assumptions would use  
8           those mathematical operations.

9           Again, the software, how to do that efficiently,  
10          given the existing data, would probably be -- be done in  
11          a variety of ways, but should come with the essentially  
12          the outcome.

13          Q    Do you need any specialized knowledge to do that  
14           arithmetic?

15          A    Not the arithmetic. I believe you need specialized  
16          knowledge to apply it across a giant volume of data.  
17          That's --

18          Q    And when --

19          A    -- where --

20          Q    -- you say --

21          A    -- my expertise comes in.

22          Q    -- when you say "apply it," is that what you're -- are  
23          you referring to use the software or manipulate the  
24          software to --

25          A    **Yes.**

1 A I didn't use them to -- to, like, determine whether or  
2 not the information in Exhibit 20 was appropriate or not.  
3 Or I didn't look at them to -- to try to gain any other  
4 understanding of Documents 6 through 19. They were, you  
5 know, given to me as a function of the case. But to  
6 carry out the -- the task that I was asked to do to  
7 calculate damages based on the monthly invoices, assuming  
8 a 1.72 hour average shift length, I did not need these  
9 other documents to do that.

10 Q So I'm just gonna try and understand.

11 For example, if there was an inconsistency between  
12 No. 3, which is the Kimble deposition, and No. 4, which  
13 is Exhibit 20, you didn't consider that inconsistency?

14 MR. BERGER: Object to form.

15 You can answer.

16 THE WITNESS: I was -- I needed --  
17 since I have no knowledge of, you know, employee or  
18 detainee shift work, I relied on only Exhibit 20 as --  
19 as that. Well -- and I should say that's the assumption  
20 I was provided to implement. And to me that seemed  
21 reasonable, given it was a document produced by the  
22 company.

23 And it's common in my work with attorneys that the  
24 assumptions provided me can vary. Or sometimes I'm asked  
25 to implement a -- a variety of different assumptions

1 to -- you know, to see the impact of should the Court  
2 find that, you know, Assumption A versus Assumption B  
3 is -- reflects the truth.

4 So here I know that the assumption I was asked to  
5 use, 1.72, comes from Exhibit 20, from the Ryan Kimble  
6 deposition.

7 Q (By Ms. Scheffey) Okay. Did you review any other  
8 documents that are not listed here?

9 A No.

10 Q Were you provided the entire transcript of the Kimble  
11 deposition?

12 A I -- I don't know --

13 Q Okay.

14 A -- if I was or not.

15 Q Were you provided all of the exhibits to the Kimble  
16 deposition?

17 A I don't believe so if, I assume from this, that there  
18 were at least 22.

19 Q Okay. How did you conclude that each shift was  
20 1.72 hours?

21 A That is based on Exhibit 20, the -- the result of that  
22 work spreadsheet or table, I guess. I did not review  
23 that table to see if the calculations were -- were  
24 accurately conducted in each row to get 1.72 as the  
25 overall average. I just took the 1.72 as-is.

1 average?

2 A It represents an average of one -- yeah, the average  
3 length of a worker's shift. It doesn't calculate the  
4 variability around that average that there is, but...

5 Q And why do you believe it's an average?

6 A Well, the bottom row says "Average Hours."

7 Q Why do you believe it's the average length of a worker's  
8 shift in particular?

9 A Given, you know, what I stated in terms of my  
10 understanding of this and what I've been told these  
11 columns reflect, that total workers is the numerator with  
12 total hours the denominator and then dividing those  
13 yields an average of hours per shift. Well, I -- flip  
14 that. Hours in the numerator. So 810 divided by 470  
15 I presume is 1.72.

16 Q Did you review Mr. Kimble's testimony to find out what he  
17 believes this document is?

18 A No.

19 Q Do you know who created this document?

20 A No.

21 Q Do you know if the methods used to produce it were  
22 reliable?

23 A No.

24 Q Did you ask to speak with anyone about how -- who created  
25 the document?

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1 | A No.

2 Q Did you ask to speak with anyone about the methods for  
3 collecting this document?

4 A No.

5 Q Do you have any understanding of the assumptions  
6 underlying this document?

MR. BERGER: Object to form.

11 Q (By Ms. Scheffey) Did you --

12 A -- involved.

13 Q -- look at any other documents to try to corroborate  
14 those estimates?

15 A No.

16 MR. BERGER: When it's a convenient  
17 time to take a break, can we take a short --

18 MS. SCHEFFEY: We can take it now if  
19 you want.

20 MR. BERGER: Great.

21 MS. SCHEFFEY: Let's go off the  
22 record.

23 (Short recess taken.)

24 MS. SCHEFFEY: All right.  
25 Q (By Ms. Scheffey) So before the break I believe we were

1 talking about whether you looked at Mr. Kimble's  
2 testimony in his deposition to analyze Exhibit 20.

3 **A** Correct. You asked and my -- my answer was, no, I just  
4 I -- I relied on Exhibit 20 as an estimate from the  
5 company that -- that reflect at least one estimate of  
6 the --

7 **Q** Okay.

8 **A** -- average shift length.

9 **Q** Okay. So I am going to mark this as 368. This is  
10 Mr. Kimble's deposition testimony.

11 (Exhibit No. 368 marked for  
12 identification.)

13 MS. BRENNEKE: And so the record is  
14 clear, I think I'd like it to just reflect that this the  
15 30(b)(6) of GEO Group in the person of Ryan Kimble.  
16 Because --

17 MS. SCHEFFEY: That's fine.

18 MS. BRENNEKE: -- there's a separate  
19 deposition of him as a --

20 MS. SCHEFFEY: Okay.

21 MS. BRENNEKE: -- person.

22 MS. SCHEFFEY: And I will represent on  
23 the record that it is the Ryan Kimble deposition from  
24 which the Exhibit 20 came.

25 MS. BRENNEKE: The 30(b)(6) --

1           **know, I hadn't reviewed this page, so I was not provided**  
2           **other information other than this is an estimate.**

3   Q    (By Ms. Scheffey) And did you know or do you know,  
4           sitting here today, when the document was created?

5                    MR. BERGER: Which document?

6                    MS. SCHEFFEY: Exhibit 20.

7                    **THE WITNESS: No.**

8   Q    (By Ms. Scheffey) Do you know if Exhibit 20 represents  
9           the maximum staffing in 2014?

10                   MR. BERGER: Object to form.

11                   You can answer.

12                   **THE WITNESS: No, I don't know that.**

13   Q    (By Ms. Scheffey) Do you know if Exhibit 20 represents  
14           detainee work assignments in 2015?

15   A    **No. I'm not familiar to what time period Exhibit 20**  
16           **refers.**

17   Q    Okay. Do you know who created Exhibit 20?

18   A    **No.**

19                   MR. BERGER: Objection. Asked and  
20           answered.

21                   **THE WITNESS: No.**

22   Q    (By Ms. Scheffey) Okay. Did you review Mr. Kimble's  
23           testimony to determine who created the Exhibit 20?

24   A    **No.**

25   Q    Okay.

1 Q Okay. Is it your understanding that those definitions --  
2 I'm looking at A1, A2, A3 -- only represent different  
3 pods or that they represent different jobs?

4 A I don't know.

5 Q You don't know?

6 A (Witness shakes head negatively.)

7 Q Okay. Did you make any effort to figure out what those  
8 notations meant?

9 A No.

10 Q Okay.

11 A I, at this point, simply used the overall average --

12 Q Okay.

13 A -- for my work to date in the -- the report at 366 --  
14 Exhibit 366.

15 Q Did you review any documents that would indicate there  
16 were different shifts in the voluntary work program?

17 A I'm not sure what you mean by "different shifts."

18 Q Did you review any documents that would indicate that  
19 there were different positions a detainee could hold  
20 within the voluntary work program?

21 A No. But my understanding is that any one of these  
22 somebody could work and that, like, the kitchen, fix  
23 breakfast, lunch, dinner. So there's different times  
24 during the day is my assumption there and -- but I did  
25 not review other documentation that tells me how someone

1       **is assigned to a different -- a given shift or -- or**  
2       **what.**

3   Q    Okay. Did you look at any other documents which would  
4       inform you about how many barbers, for example, there are  
5       in the facility?

6   A   **No.**

7   Q    Okay. Did you review Mr. Kimble's testimony about how  
8       many barbers there were in the facility?

9   A   **No.**

10   Q    Okay. How many barbers did you assume were in the  
11       facility?

12   A   **I made no assumptions with regard to the number of**  
13       **barbers, per se, only to the degree that this overall**  
14       **estimate of 1.72 relies on, you know, 15 barbers working**  
15       **four hours. That's -- that's a portion of the**  
16       **information that goes into this average hours.**

17   Q    If there were only two barbers working four hours, would  
18       that change the 1.72 number?

19   A   **Yes. Any -- any of these -- changing any one of these**  
20       **numbers would change the overall average, yes.**

21   Q    And would changing the overall average change your  
22       analysis?

23   A   **Yes.**

24   Q    Okay.

25   A   **That would be me being provided a different assumption**

1                   **regarding the average shift length.**

2   Q    Okay. I'll have you turn to Page 85 of Ryan Kimble's  
3                   deposition.

4   A    **(Witness complies.)**

5   Q    At Lines 19 through 21, Mr. Kimble indicates that there  
6                   are a limited number of barber chairs.

7                   How many does he state there are?

8   A    **Line 20 says:**

9                   **"And it has, I think, four or five barber chairs."**

10   Q    Okay. Did you consider that assumption in contrast with  
11                   the ten barber chairs on Exhibit 20?

12                   MR. BERGER: Object to form.

13                   **THE WITNESS: No. Exhibit 20 says 15**  
14                   under the "Worker" column, but I have no knowledge with  
15                   regard to the number of people working relative to the  
16                   number of chairs. I just don't know --

17   Q    (By Ms. Scheffey) Okay.

18   A    **-- anything about that.**

19   Q    On Page 86 did you review Mr. Kimble's testimony from  
20                   Lines 12 to 16?

21   A    **No.**

22   Q    In that testimony how many detainee barbers did he  
23                   testify there would be at any given time?

24   A    **It looks like in Line 14 he says:**

25                   **"It could be anywhere from six to eight."**

1 Q How would six to eight change the 1.72 number in  
2 Exhibit 20?

3 MR. BERGER: Object to form.

4 Incomplete hypothetical.

5 **THE WITNESS: If the other assumptions**  
6 **held true, six to eight could be -- one would have to**  
7 **choose a single value, replace the 15, and the overall**  
8 **average would drop accordingly.**

9 Q (By Ms. Scheffey) So if there were fewer barbers  
10 accounted for in Exhibit 20, you believe that  
11 mathematically the average would drop?

12 A **Yes, given they had four-hour shifts according to this**  
13 **document.**

14 Q Did you review Miss Henderson's deposition?

15 A **No.**

16 Q Did you review Alicia Singleton's deposition?

17 A **No.**

18 Q Did you review any other depositions to look for  
19 inconsistencies in Exhibit 20?

20 A **No.**

21 Q How did you account for the unknown variables of  
22 Exhibit 20?

23 MR. BERGER: Object to form.

24 **THE WITNESS: That question -- for**  
25 **my purposes, Exhibit 20 provided a single piece of**

1 at that has the reference with each individual's name is  
2 more accurate than the one you used, would that change  
3 the amount that would be your damages calculation for the  
4 month of July 2017?

5 **A** Certainly if I used this document as the -- the source  
6 data, indicating how many, you know, total shifts, then,  
7 yes, the 12,314 would be used rather than the 12,500.

8 **Q** And how would that approximately \$200 reduction affect  
9 your analysis for July 2017?

10 **A** Damages would be reduced by that number times minimum  
11 wage minus that number.

12 **Q** In your methodology is there a standard rate of deviation  
13 or error assumed?

14 **A** No. Nor does there need to be, given the methods I used.  
15 I simply took the -- the total invoice amount under the  
16 "Worker Pay Adjusted" and carried out the calculations.  
17 So there was no variance estimate -- I forgot the word  
18 you used.

19 **Q** Standard deviation.

20 **A** Ah.

21 **Q** Or if there's another way for calculating it in your  
22 methodology.

23 **A** No. It was straightforward, using the -- the total.  
24 My -- this workup did make an assumption for months that  
25 I did not have an invoice for. I believe I took the

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average across the other months and simply applied that to -- to the additional months for which there wasn't data.

Q Okay. And so what months have an assumption in them?

A The months that have an additional assumption that is based on the average that began in March 1st, 2018. You can see on Table 1 of my report that that figure's just continued on through the rest of the table with the change in minimum wage happening at January 2019. But, otherwise, it utilized that average -- that overall average.

Q Okay. So here I think we agreed that there's an approximately \$200 difference between the worker pay in your report and the dollar amounts on the worker pay reimbursement.

A Yes, that those two values differ.

Q In your opinion is that difference significant?

MR. BERGER: Object to form.

THE WITNESS: "Significant," that word actually has a variety of meanings statistically. Here I don't know how to -- I don't interpret that difference. I would simply say I don't know why it's different.

Should I be asked to calculate the damages utilizing this information and this subtotal reflects the -- the

1 information, you know, contained -- contained in the  
2 subsequent page, then that would be -- that would be  
3 the -- the value I'd use.

4 Q (By Ms. Scheffey) When you say there's several meanings  
5 of significant, can you tell me what those are?

6 A Well, statistical significance is a concept that, given  
7 the probability of an observed test statistic applied to  
8 certain data, when someone sets an established threshold  
9 of let's say 1 in 100 or 1 in 1,000, should the findings  
10 find to be very unlikely to have occurred the way they  
11 did, that would be deemed statistically significant. And  
12 I -- I wanted to make sure I wasn't commenting about  
13 anything statistical when you used the word  
14 "significant." So --

15 Q So this analysis is not a statistical analysis?

16 A That's correct.

17 Q What would you describe your analysis as?

18 A It's -- it's the result -- it's the result of a -- of  
19 a -- the process of -- it's a -- it's a data analytic  
20 process, but implementing these -- these assumptions that  
21 have sort of arithmetic sort of operations to carry them  
22 out. Like, it's -- it's what I referred to earlier in  
23 the deposition, that I'm not making inferences about  
24 a subset of data to a bigger --

25 Q And then --

1   **A** -- to a bigger population.

2   **Q** -- how does the data analytic methodology differ from  
3   a statistical methodology?

4   **A** Statistics employ a bunch of assumptions and calculate  
5   an estimate of, like, the degree of -- it depends on --  
6   it depends on the analysis undertaken, but the degree of  
7   difference between two samples of data. It's a -- a --  
8   a simple one. And here I'm simply adding, you know, the  
9   results of the calculation carried out on each row here  
10   in Table 1.

11   **Q** Is R a statistical-analysis tool?

12   **A** Yes.

13   **Q** Was this created using R?

14   **A** Yes.

15   **Q** But it's your testimony today that it's not a statistical  
16   analysis.

17   **A** Well, by saying R is a statistical-analysis tool, that  
18   doesn't mean that is only what it does. Part of the  
19   inherent nature of analyzing data is processing data,  
20   manipulating data. So I use R to -- to carry out these  
21   calculations. But, again, it's not I think the keyword  
22   is inference, that I'm not making statistical inferences.

23   **Q** Can -- did you use R to extrapolate the data on  
24   Exhibit 20 to a larger population?

25   **A** Just to the -- I -- I used R to calculate the average for

1           the months I did have, and then it seemed a reasonable  
2           approach to take that average and just apply that to the  
3           subsequent months.

4           If I was provided different assumptions such as,  
5           well, just take the last three months and use the average  
6           of the last three months and apply that to the subsequent  
7           months, that could seem a reasonable approach as well.

8           The one I utilized here is just that overall average.

9   Q   Did you use R to analyze Exhibit 20 in any way?

10   A   No. I just used the 1.72 average shift length, used that  
11       piece of information from it.

12   Q   Did you double-check the math of Exhibit 20?

13   A   No.

14   Q   Did you do anything to analyze Exhibit 20 beyond its face  
15       value?

16   A   No. Other than knowing it was produced by the company,  
17       I used that just like you said, as -- on its face as an  
18       estimate of the average shift length.

19   Q   How did you account for the change in participation in  
20       the voluntary work program over time in your report?

21   A   It's implicitly included by assuming that the -- the  
22       worker pay value reflects how many individuals were  
23       working. So it's done month by month based on that value  
24       from the invoice.

25   Q   Did you account for increases in, for example, a shorter

1 MR. BERGER: Object to form.

2 THE WITNESS: Yeah, the -- the  
3 proportion's derived from the number. I was just saying  
4 if there were more people working in longer shift areas,  
5 the average would go up. If there's fewer people in the  
6 longer shifts or more people in the shorter shifts, the  
7 average would go down.

8 Q (By Ms. Scheffey) Okay. How would you account for that  
9 in your analysis?

10 A There was no attempt to account for that in my report  
11 because I had no information that would show that  
12 variability.

13 The information in Exhibit 369 appears to contain  
14 the specifics with regard to which person in which shift.  
15 And in that regard, there would be no estimate required.  
16 You could just presumably know how many people were in  
17 each area or --

18 Q Which --

19 A -- location.

20 Q -- data would be more reliable for your method? The  
21 Exhibit 20 or the Exhibit 369?

22 A I think they're -- they're both reliable. They're  
23 different. I think using the Exhibit 369 information  
24 I presume would be more accurate with regard to what  
25 happened for specific people on specific days. That's

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1 across which one is, you know, applying it to, that would  
2 make it a -- a good -- a good estimate.

3           In this case I've, well, for my first report used  
4           the average to apply it those subsequent months for  
5           which I didn't have invoices. When you talked about  
6           Exhibit 369 you didn't talk about using any average, just  
7           the assumption of the shift length by code.

8 Q (By Ms. Scheffey) Did you make any assessment of whether  
9 the sample provided in Exhibit 20 was similar to the  
10 population that it was supposed to reflect?

11 | MR. BERGER: Object to form.

12 THE WITNESS: From the information in  
13 369?

14 Q (By Ms. Scheffey) No. In --

15 A Was that --

16 | P a g e -- Exhibit --

17 | A -- your --

$$18 \mid 0 \quad \text{---} \quad 20.$$

19 A -- question? Oh, Exhibit --

20 | Q Did you --

21 A -- 20? No, I just -- I used it as an estimate provided  
22 by the company, like I said before, as a face valid  
23 average.

24 Q Did you take any other effort -- efforts to establish  
25 whether Exhibit 20 was reliable?

1 MR. BERGER: Objection. Asked and  
2 answered.

3 **THE WITNESS: No.**

4 Q (By Ms. Scheffey) Okay. I don't think I have any more  
5 questions. Is there anything you need to correct or you  
6 want to go back and revisit today?

7 A **I don't believe so. No.**

8 MS. SCHEFFEY: I am done.

9 MR. BERGER: Okay.

10 MS. BRENNEKE: Thank you.

11 MR. BERGER: Thank you very much.

12 (Signature reserved.)

13 (Deposition concluded at  
14 12:49 p.m.)

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1 STATE OF WASHINGTON ) I, April Cook, CCR #3245,  
 2 County of Pierce ) ss a certified court reporter  
 ) in the State of Washington, do  
 hereby certify:

3  
 4 That the foregoing deposition of JEFFREY MUNSON, PH.D.  
 5 was taken before me and completed on December 12, 2019, and  
 6 thereafter was transcribed under my direction; that the  
 deposition is a full, true and complete transcript of the  
 testimony of said witness, including all questions, answers,  
 7 objections, motions and exceptions;

8 That the witness, before examination, was by me duly  
 9 sworn to testify the truth, the whole truth, and nothing but  
 the truth, and that the witness reserved the right of  
 signature;

10 That I am not a relative, employee, attorney or counsel  
 11 of any party to this action or relative or employee of any  
 12 such attorney or counsel and that I am not financially  
 interested in the said action or the outcome thereof;

13 That I am herewith securely sealing the said deposition  
 14 and promptly delivering the same to Adrienne Scheffey.

15 IN WITNESS WHEREOF, I have hereunto set my signature on  
 the 15th day of December, 2019.

16  
 17  
 18  
 19 April Cook

20 April Cook, CCR  
 21 Certified Court Reporter No. 3245  
 22 (Certification expires 10/11/20.)